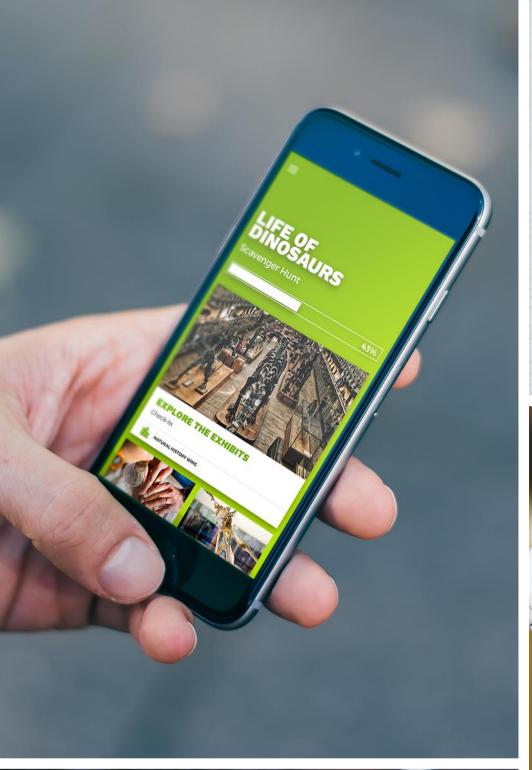




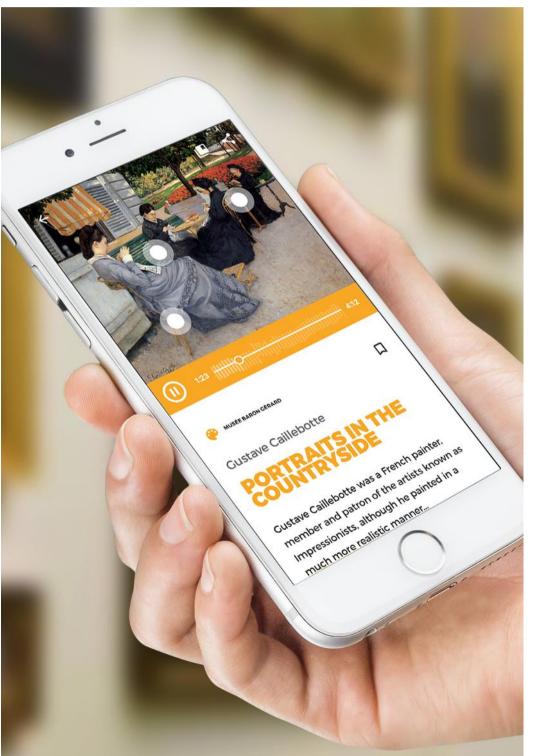
## GETTING IT ALL DONE: DIGITAL PROJECT PLANNING PACKET FOR MUSEUMS

Webinar Hosted by the New England Museum Association February 27, 2019

Samantha Diamond, CEO | <u>www.cultureconnectme.com</u> | hello@cultureconnectme.com 157 Columbus Ave, Suite 521 New York, NY 10023







## ABOUT US

We help museums engage visitors with cuttingedge digital products that are fun to use and deepen the cultural experience.

Our award-winning mobile guides and touchscreen interactives are designed for museums, to help them grow their digital programs and engage and educate all visitors.

#### **CONNECT WITH US**

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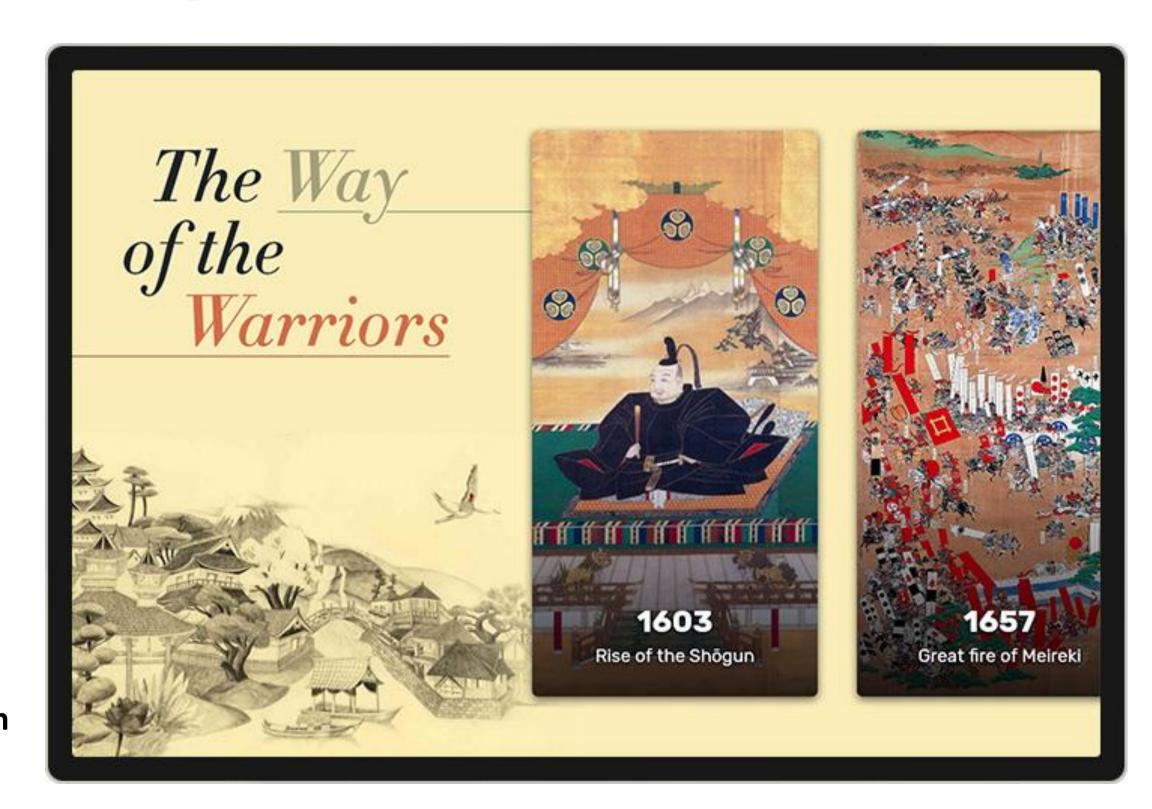
### CASE STUDY: IN-GALLERY INTERACTIVE

#### **PROFILE – Mid-Sized Art Museum:**

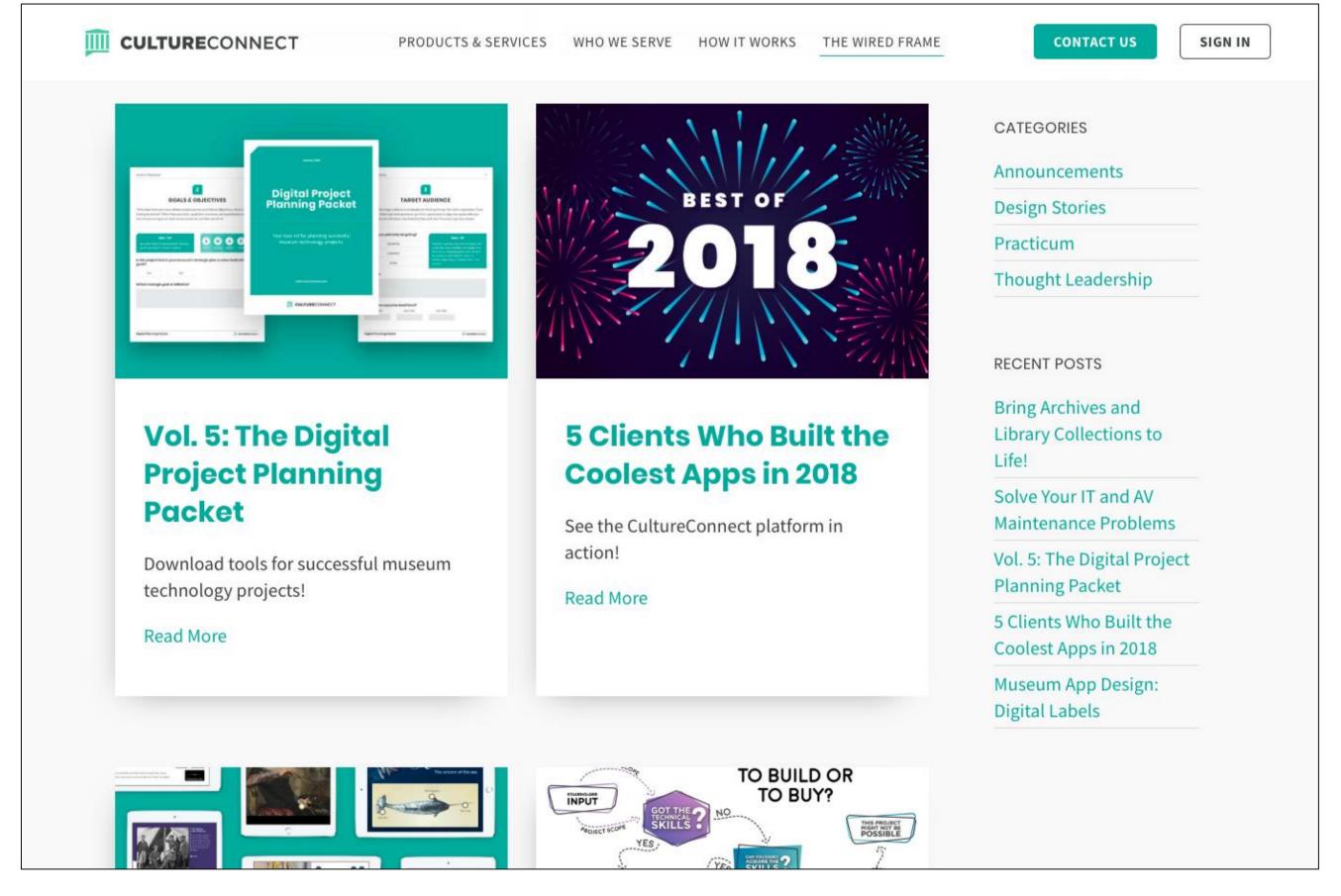
- Art Museum
- 50 150 employees
- 10 40,000 items the collection
- Under 500,000 visitors a year
- 5-15 exhibitions a year
- 1 million website visits a year
- Does not have a dedicated digital media team

#### **PROJECT – In-gallery Interactive:**

Launch an in-gallery interactive for their **Arts of Japan collection**. This interactive will focus on items from the Edo Period and be installed in the gallery. It will feature interpretation of the items, historical, social and political context as well as a timeline.



# THE WIRED FRAME A FREE RESOURCES BLOG





#### www.cultureconnectme.com/thewired-frame

#### Featuring:

- Design Stories
- Digital Strategy Tool-kits
- Tech FAQ's and Recommendations
- Project Management Tools

**January 2019** 

## Digital Project Planning Packet

Your tool-kit for planning successful museum technology projects.

cultureconnectme.com



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Project Information 3



#### **PROJECT INFORMATION**

Define your project scope to help establish what the project will and won't accomplish. This helps build consensus among stakeholders and set expectations.				
Project Name				
Project Scope	(1-2 sentences or 3-4 bullet points)			
Out of Scope	(1-2 sentences or 3-4 bullet points)			

Goals & Objectives



#### **GOALS & OBJECTIVES**

Think about how your team defines project success (and failure). Big picture, what is this project looking to achieve? Define these priorities, qualitative outcomes, and quantitative measures. Get everyone to agree on what success looks like and then aim for it!

#### PRO-TIP

Dig a little deeper by answering the following questions using the S.M.A.R.T method.



Is this project tied to your museum's strategic plan or other institutional goals?

VFS	 NO	
1 E S	 NO	

Which strategic goal or initiative?

Goals & Objectives 5

Will you evaluate this project?	
YES NO	
Who will do this?	
When will they do this?	(during beta vs. post launch)
Prioritizing with MoSCoW	
MoSCoW is short for Must have, Should have, Could have, and Won't have. I you wish to solve. Then, label each one using MoSCoW. Or, just try labeling priority. Then try this exercise for qualitative and quantitative objectives.	
List and prioritize the problems or pain points this project is trying to s (and/or how this project is enhancing an experience)	solve
Problem / Pain Point	MoSCoW / Priority Level

Goals & Objectives 6

List and prioritize qualitative goals (e.g. educational, entertainment, marketing, curatori	al, research etc.)		
Qualitative Goals		Mo	SCoW / Priority Level
List and prioritize measurable outcomes. If possible, a (e.g. traffic #, engagement % and time, learning outco			ntify success thresholds
Quantitative Goals	MoSCoW / Prior	ity Level	Specify Number or Range

#### **PRO-TIP**

Ask Why 5 Times. Remember to ask why 5 times when identifying priorities. Limiting the number of high priorities or 'must haves' will help avoid stakeholders grading everything at the must-have level.

Target Audience 7



#### **TARGET AUDIENCE**

Identifying the target audience is invaluable for thinking through the visitor experience. If you can answer these high-level questions, you're in a great place to align your goals with your visitor's goals and intentions. Use Empathy Maps and User Personas to go even deeper.

Who are you prima	rily targeting?	PR	O-TIP
SKIMM	1ER		and Diver are labels used
SWIMN	/IER	to describe visitor intention and engager time. Are you targeting visitors who will s the surface, or dive deep? Or, swim the	ng visitors who will skim eep? Or, swim the
DIVE	R	distance depending on interest level or purpose?	
Elaborate:			
What is the expecte	ed dwell time?		
MIN TIME:	MAX TIME:	AVG TIME:	

Target Audience 8

Is there a learning curve?	How long?	
YES NO		
What is primary age target?		
What is the expected subject matter expandience?	pertise of the primary targeted	
NONE LOW	MODERATE HIGH	
Is this for individual or group use?		
INDIVIDUAL USE	MULTIPLE PEOPLE / GROUP USE	
How will you accommodate multiple peo	ople?	
Who would not be an ideal target audier	nce?	

Funding & Budget



#### **FUNDING & BUDGET**

Projects are typically defined and refined iteratively alongside the funding and budgeting process. While you may not have all the details worked out when you're getting quotes or writing proposals, you can get on the right track by documenting what you do know: cost drivers and funding triggers.					
As of today, is thi	is pr	oject funded:			
FULLY		PARTIALLY		NOT AT ALL	
What is the conti			ng d	does not fully ma	terialize? Will the
What is total esti	imat	ted budget?			
LIKELY MINIMUM		LIKELY MAXIMUM		CURRENTLY APPROVED	

Funding & Budget 10

#### How is the total budget divided?

Edit this list below to best match your project. Assign approximate dollars or, at least, ptercentages of the budget. Sum the dollars (or percentages).

Research/Concepting	
Design	
Software Development	
Content Production & Development	
Hardware	
Installation	
Onboarding / Training	
Rights & Reproduction / Licensing	
TOTAL	

#### **Annual or recurring costs:**

Description	Expected Cost

Key Stakeholders



Project Owner:
-
Project Manager:
Who signs off?
Core Project Stakeholders:
Consider any additional stakeholders whom may be involved in this project such as Executives, IT/AV staff,
Visitor Services, and Marketing as well as external stakeholders such as vendors or board donors.

Project Resources 12



#### **PROJECT RESOURCES**

For Outside Vendor
Do you have a vendor partner identified?
YES NO
Did you or will you be sending out an RFP? Why or why not?
Do you have a quote or estimate?
YES NO
Describe key drivers of cost or scope changes:

Project Resources 13

Who must approve scope changes?		
For Internal Resource		
Have you written a project brief or specification?		
YES NO		
If no, how are you communicating project requirements?		
Who must approve scope changes?		



#### LIFESPAN & MAINTENANCE

These two factors are important for understanding the resources needed to successfully run your program in the long-term. Project stakeholders should have a clear sense of how long this project will be live and how it will be maintained so that end of lifespan is not evaluated as a failure.			
Lifespan: Give a specific timeframe for how long the project will live on once it's launched.	PRO-TIP  Technology changes rapidly - hardware, software, design norms and user expectations.  Most tech projects have a 2-5 year lifespan.		
Will you archive the project when its lifespan is over? Why and how? How much will it cost?			

What are the requirements of the maintenance plan over the lifespan of the project? Check all that apply.			
□ software updates or upgrades	☐ hardware repair or replacement		
□ content updates	□ license renewal		
Who will be managing maintenance?			
Will this be internal resources? Vendor or consultant resou	rces? Describe.		
Who will be managing technical mainte	nance?		
Will this be turn-key or require internal team members? From which departments? Or, will this be provided by a vendor? Will support be remote or onsite? Describe.			

Timeline 16



What stage is this project?		
Early concept, firm concept, writing spec or RFP, execution, post launch	n, etc.	
When does this project need to go live? Indicate if it's tied to an event (e.g. opening, marketing push).		
In the table below, identify 5-7 major milestones.		
Example milestones: kickoff, design approval, content submission, fina	l edits, app acceptance, and launch.	
Milestone Description	Date	



#### IT/AV, CONNECTIVITY & HARDWARE

<b>♦</b>	Will the museum be providing hardware, or will guests bring their own?		
<b>♦</b>	What is the contingency plan for those without devices?		

- ♦ What kind of hardware are you considering?
- ♦ Will you buy, lease, or rent?

**Hardware** 

- ♦ Who will source the hardware?
- ◆ Do you have a repair budget? If so, what is it? If not, what will you do if hardware becomes non-functional?
- Who will set up and install devices or hardware?

#### Connectivity

- ◆ Does the device or hardware need an internet connection? Periodically or at all times? Wifi or data cable?
- ◆ How will power (charge) be supplied to the devices?

#### **Maintenance**

- ◆ How will upgrades be handled, and are they included in the price (if performed by an outside vendor) or budget (if performed in-house)?
- ◆ What is the support/warranty for hardware or software?
- ♦ How and when will you deal with obsolescence of hardware or software?

Content Production 19



#### **CONTENT PRODUCTION**

Who is producing assets and content?  ◆ Written Content:			
·			
<b>*</b>	Copy Editing:		
<b>*</b>	Images:		
<b>*</b>	Audio:		
•	Video:		
	➤ Closed captions:		
<b>♦</b>	Other Media:		

Co	ontent Production	20
<b>*</b>	Translations:	
<b>*</b>	Who participates in edit rounds?	
<b>*</b>	Who has approval?	
w	ho is responsible for securing or clearing rights?	
De	you anticipate any assets requiring a longer timeline for clearance?	
Αt	what frequency do you plan to update content? (weekly, quarterly, neve	er etc.)
	bes design need to reflect the museum brand or exhibition style guide?	
	YES NO ho can provide the brand guidelines, style guide, or typicals?	
Di	gital Planning Packet <u> </u>	NNECT

Launch 21



#### **PRO-TIP**

While the focus of many projects is concepting, design, and content development, it can be helpful to bring in stakeholders from IT/AV, Marketing/Communications, and/or Visitor's Sevices at the project start to set expectations and then again before launch to coordinate their slice of the project.

#### **Staff Training**

WHAT	WHO	WHEN
Software		
Hardware		

#### For visitor facing projects, consider training for:

WHAT	WHO	WHEN
Visitor Services Staff		
Docents		
Security Staff		

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#### MARKETING & DISTRIBUTION

Whether you're distributing on mobile, physical kiosks, or online, it's important to consider how you will ensure your digital project reaches your visitors. The questions below unpack your marketing communications and distribution instructions.		
What are the key marketing deadlin	nes?	
Typically, this may include print deadlines, web asse	et deadlines, press relea	ase date, event dates, etc.
Description		Deadline
What types of printed assets will be produced?	What type: will be prod	s of digital assets duced?
□ Posters	☐ Social medi	ia
□ Postcards	☐ Website	
☐ Brochures	☐ Newsletter	

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Visit **cultureconnectme.com** to explore more tips, tool, and project kits.

Need help thinking through your next project? Reach out to us hello@cultureconnectme.com