Bigger Impact

How to write & use Impact Statements for Advocacy

Raney Bench, Executive Director, Mount Desert Island Historical Society Meg Winikates, Director of Engagement, New England Museum Association

What, Who and Why?

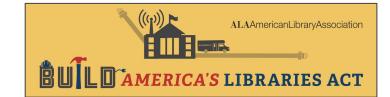
What does it look like?

Look to the Libraries! (And our other cousins, too)

The ALA (American Library Association) has AMAZING advocacy material, and they are very, very effective.

Other good sources:

- Americans for the Arts
- Association for Science & Technology Centers
- American Historical Association



S. 127 & H.R. 1581 would provide \$5 billion to repair, modernize, and construct library facilities in underserved and marginalized communities.

Introduced in the Senate on January 28, 2021, by Sen. Jack Reed (D-RI) and cosponsors, and in the House on March 3, 2021 by Reps. Andy Levin (D-MI), Don Young (R-AK) and cosponsors, the legislation would fund upgrades to the nation's library infrastructure to address challenges such as natural disasters, COVID-19, broadband capacity, environmental hazards, and accessibility barriers.

FUNDING DISTRIBUTION

Funding would be distributed through the Institute of Museum and Library Services (IMLS) to state library agencies. State libraries would then award grants on a competitive basis to libraries in each listate. Funding would be prioritized to libraries serving marginalized communities, such as high-poverty

funding directly to tribal libraries. Eligible facilities under the blic libraries, tribal libraries, and state libraries that provide

ALA DATA BRIEF ALAAmericanLibraryAssociation

May 2021

America's public libraries need billions of dollars for construction and renovation

ALA estimates that U.S. public libraries need \$32 billion for construction and renovation. At current funding levels, it would take 25 years to meet today's needs.

A merica's public libraries operate approximately 17,000
locations nationwide across more than 210 million square feet. Americans visit these public libraries more than 1.3 billion times per year.

The average public library building is more than 40 years old, including hundreds of buildings that are more than 100 years old. Over time, these buildings must be renovated, expanded, or replaced to serve growing populations, meet new community needs, and protect the safety and health of library users and workers.

The physical plant of public libraries includes building structures such as foundations and roofs, grounds such as walkways and parking lots, building systems such as HVAC and plumbing, and technology infrastructure such as electrica outlets and WiFi routers.

,	Public library needs for construction & renovation		
	State	Needs	
	Alaska¹	\$	116,337,000
	California ²	\$	5,000,000,000
	Delaware	\$	124,500,000
	District of Columbia ³	\$	195,000,000
	Hawai'i	\$	188,278,124
	Illinois	\$	527,060,920
	Maryland	\$	171,029,969
	New York	\$	1,525,758,812
	Washington ⁴	\$	259,595,079
ĺ	West Virginias	\$	56,256,833
	Total (9 states + DC)	\$	8,163,816,737

BECAUSE 5 OUT OF 5 DOCTORS AGREE READING ALOUD TO CHILDREN SUPPORTS BRAIN DEVELOPMENT.

LIBRARIES TRANSFORM

You already have lots of information

- Annual reports
- Grant reports or granting agencies
- Annual appeals
- Evaluations & feedback forms
- Visitor surveys
- Admissions data

- Professional service organizations
- State & local tourism offices
- Mainstreets collaboratives & chambers of commerce

Economic

Key Questions

- Why does your museum matter?
- How do you let others know it matters?
- What unique services do you provide?
- What would the impact to your community be if the museum closed down?
- How do your contributions compare to the state or national trends?

Museums as Economic Engines

In 2017, the American Alliance of Museums partnered with Oxford Economics to study the museum sector's significant contribution to the US economy.

Source: Oxford Economics, IMPLAN, 2017.

\$1.21 billion

The total financial impact that museums have on the economy in Massachusetts





16,549 jobs

Important jobs within the state are supported by the museum industry each year.



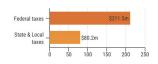
\$895m income

Museums provide substantial wages and other income to the state's residents annually.



\$292m taxes

Even though many museums operate as nonprofits, they generate significant tax revenues to the federal, state, and local governments.



Regardless of political persuasion, 89% of Americans believe that museums provide important economic impacts back to their

Source: AAM's Museums & Public Opinion 2017



Download the full report at http://aam-us.org/EconomicEngines2017



- Americans for the Arts Arts & Economic Prosperity 5 Calculator
- AAM's Museums as Economic **Engines**
- NEMA's Advocacy Organizations by State and Advocacy Resource Library

Museums

OUR ECONOMIC IMPACT

significant financial impact on the economy, Cultural tourism is a fast-growing industry.1



APPROVAL RATING

Support for museums is robust regardless of political persuasion, Americans approve of lawmakers who act to support museums.1

850 MILLION U.S. VISITS PER YEAF

MUSEUM VISITORS SPEND MORE

Maine Archives & Museums (MAM) is the only professional association representing museums, archives, historical societies, and other collecting institutions in the State of Maine.



Sources: f) American Alliance of Museums, "Museum Facts & Data", web. 2) Maine Association of Nonprofits, Maine Nonprofits at Work, well



Advocating for COVID-19 Relief

Talking Points to Make the Case

Updated December 20, 2020

Here are a few key messages that the Association of Science and Technology Centers (ASTC) and other museum advocates have been using, which you can use to advocate for national, state, and local relief from the COVID-19 pandemic. Feel free to adapt these messages to fit vour needs!

Current State of the Field

- The COVID-19 pandemic continues to have a profound impact on science and technology centers and museums, natural history museums, children's museums, and other STEM-rich, place-based institutions, such as nature centers, aquariums, planetariums, zoos, and botanical gardens.
- The Association of Science and Technology Centers (ASTC) estimates that ASTC museum members around the world have lost more than \$600 million in revenue in just the first six months of the COVID-19 pandemic.



. In March, almost overnight, every ASTC-member science and technology center and museum closed their doors to the public in order to comply with local regulations and model responsible social distancing guidelines to help prevent the spread of COVID-

Economic Template

- Direct & Indirect employment
- Benefits to local businesses (restaurants, stores, lodging)
- Payroll taxes etc. paid to the state
- Value of services provided (free admission, student programs, civil services for councils on aging, veterans' services, etc.)
- Powerful quotes from partners or return visitors
- Compare local vs. state vs. national
- Summarise main points



Mission Statement or Relevant Vision/Value Statement

YOUR STRENGTHS AND STORIES IN NUMBERS:

Year-Round Employees, # Seasonal Hires



Benefits/ Mainstreets Partnerships

Geographic range of visitation, attendance stats



\$ Value of (free) services to community & schools, volunteer hours donated, etc.

Direct & Indirect \$ Impact: Taxes, Museum expenses, visitor spending, etc

MUSEUMS: SMALL BUSINESSES, ECONOMIC KEYSTONES

Why would you be missed? Highlight how you enliven your neighborhood, contribute to prosperity, fill unique role in your 'ecosystem'

- Context: local vs. tourism attendance, spending patterns, research on impact & ROI.
- Services you offer to specific groups (students, military, special needs, immigrants)
- Key programs, partnerships or audience segments (by legislative district where possible)

"I love the Blank Museum! My whole family looks forward to visiting every year to see what's new. While we're here we eat out, stay in our favorite B&B, and visit other attractions." - Annual Vacation Visitor, Family of 5

Call to Action: Support our work by voting federal, state, and local funding for cultural orgs, include museums as partners in education bills, share our programs with constituents in need.









FURTHER INFORMATION (ADDRESS, LINK, INVITE TO VISIT)

Educational

Key Questions

- # of students & ages, schools/systems, towns served (pro tip: by congressional district!)
- Free or reduced admission
- Range of visitation from general public (if you collect zip codes)
- Flagship programs
- What holes in curricula are you filling?
 What critical skills are you supporting?
 What do your local students need that you provide?



EDUCATIONAL IMPACT STATEMENT





Amount spent by museum on educational programming:

\$1,539,648

Number of distinct schools participating in student tours:

274

Number of students served on tours

21,534

Number of distinct school districts served b student tours:

55

TEA regions participating in student tour 1, 7, 10, 11, 12, 13, 14, 15, 16

Number of distinct school districts participating in distance learning programs:

68

Number of students served by distance learning programs:

5,859

Schools served by distance learning: TEA regions: 1, 4, 6, 10, 11, 12, 13, 14, 15, 16, 17, 19, 20 Out of state: 32 Out of country: 1

Texas Congressional Districts served: 30 out of 36

Texas State Representative Districts served:

Context and Resources

- AAM's 2021 Report: <u>Museums and Trust</u>
- The State of State Standards for Civics and U.S. History in 2021
- NEMA's <u>Advocacy Resource Library</u>
- The Educational Value of Field Trips

"Maymont's beauty lies partly in its ability to be different things to different people. It is referred to as 'everybody's backyard.' For some it's a refuge, a place of contemplation. For others it's a place of enchantment, and for still others, it's a place of discovery and exploration."

- Paul Farmer, Chief Executive Officer, American Planning Association







NATIONAL RECOGNITION

Maymont has earned national recognition for the work taking place on the estate by staff and volunteers.



 Top 10 Great Public Spaces



Champion Tree



 AIC/Heritage Preservation Ross Merrill Award

ECONOMIC IMPACT
Total Industry Impact of
Organizations & Audiences

- Total Expenditures: \$3,502,644
- Full-time Equivalent Jobs: 478
- Local Taxes & Fees
 Generated: \$826,029
- State Taxes & Fees
 Generated: \$1,028,216
- Employees: 126 (62.5 FTEs)
- Total Payroll: \$2,181,250

 Source: American for the Arts ♥ Economic Prosperity Calculator

POPULATION SERVED

1.3 million regional residents

Source: Greater Richmond Partnership

ATTENDANCE (2013) 527,565

MISSION Maymont Foundation preserves and celebrates Maymont as a museum and park for the pleasure and education of everyone.

Maymont, a beautiful American estate, was given to all of us by James and Sallie Dooley who lived here from 1893 through 1925. They wanted Maymont to be preserved so that new generations could enjoy it as much as they did. Maymont is a special place where the manmade elegance of art and architecture is surrounded by the natural beauty of plants, animals, water and paths. Whether strolling through the gardens, touring the mansion, watching river otters play, petting a goat or picinciding on the Jawn. Maymont is a giff of 100 acres for all to enjoy.

EDUCATION & COMMUNITY IMPACT

Science, Environmental & Historical Education taught by degreed educators range from classroom-style, Standards-of-Learning-aligned seasions covering a range of historical and environmental topics for students in grades pre-k through 12 to self-guided interactive tours of the Robins Nature Center and wildlife exhibits to a lecture series for adults featuring topics such as Gilded Age architecture.

Maymont's formal historical and environmental education programs are a vital resource for area teachers who wish to supplement the learning experience of their students. These accessible, low-cost education programs are important to educators who wish to augment their students' learning through a hands-on, interactive experience.

During a typical school year, Maymont's education team provides almost 1,000 hours of instruction to over 17,000 students from 35 shool districts across Virginia from oily systems like Richmond, Charlottesville, Petersburg, and Newport News to county systems like Albemarle, Chesterfield, Dimviddie, Hanover, Henrico, Louisa, New Kent, Spotsylvania and West Point. On average Maymont spends close 105,000,000 no NE-2 declarational programming.

"Maymont is a great place. Any conversation regarding the future of parks, interpreting history, habitats or horticulture in our greater central Virginia area must consider and study Maymont's impact. Maymont serves as a leader in the areas of public-private partnerships, as a non-profit foundation manages and maintains a Richmond City public part through a thoughtfully-crafted agreement."

- Charles Samuels, Richmond City Council Member Quote in the Richmond Times-Dispatch

MAYM@NT°

An American Estate

1700 Hampton Street, Richmond, Virginia 23220 © 804-358-7166 © maymont.org

Educational Template

DATE OF STATISTICS

CONTACT INFORMATION AND/OR WEBSITE

YOUR INSTITUTION

MISSION STATMENT OR EDUCATIONAL PHILOSOPHY



Inspiring pull quote(s) from a teacher, student, or member of your education staff



SCHOOL SYSTEMS IN

PARTNERSHIP

PROGRAMS

Using The Best Numbers to Tell Your Story

HOW MUCH \$/% SPENT ON

EDUCATION

54%

STUDENTS VISITING PER

YEAR

3,800

TEACHER TRAINING

PARTICIPANTS

80

BECAUSE **STATEMENT**

EDUCATION PROBLEM WE SOLVE

Here's how we help students and teachers

Do not assume that what is obvious to you is to your audience. Provide context and relevant research wherever possible to show why what you do matters to their constituents.

- · Be brief and readable. Avoid long paragraphs.
- · Infographics can help (charts, timelines, icons, etc.).
- · You are the expert in what you do; your knowledge is worthwhile to those who have to make decisions at the governmental level. Do not be afraid.

CALL TO ACTION

What you need from them to do your job

- · Pick a few concrete asks, which may include:
- · Budgetary and/or tax code
- · Regulatory
- · Site-specific request (grant letter of support, etc.)
- · Invite them (and staff) to visit your organization!

Environmental

Key Questions

- What is your institutional commitment to climate change?
- How is this reflected to the public and in your work?
- What are you most concerned about?
- How do you need help and from whom?
- How can we do more and what do we need to do it?

Arts + Social Impact Explorer Fact Sheet

ENVIRONMENT

ARTS + ENVIRONMENT 8 SUSTAINABILITY

OVERVIEW

Environmental issues like climate change, conservation, and sea-level rise are important issues that have grabbed

the public attention, but the difficulty in mustering the political will to implement necessary changes continues to hamper environmental efforts. Moreover, the concepts and details behind issues like climate change can make it hard for people to understand or activate.

For decades, artists have been at the forefront, using their work to inspire and educate the public to change their behaviors to be more sustainable, whether through writing, photography, community engagement, performance, or innovative partnerships with scientists and environmental advocates

The arts have been shown to amplify the uptake of proenvironmental messaging and to improve the clarity and impact of the message. Visually representing complex concepts can help people better understand problem and how they can help. The arts also positively connect and empower people, inspiring advocates and documenting change.

IMPACT POINTS

ARTS INSPIRE 1,000s TO ACTION

Anecdotal research shows that the use of the arts to illustrate complicated issues related to the environment can inspire thousands of people to take action who would not have otherwise.¹

ARTS MAKE COMPLEX CONCEPTS ACCESSIBLE

Researchers have found that artistcreated visualizations of complex scientific concepts not only help the general public better understand, they also help scientists understand the meaning of the data and devise next stens?

VISUALS GRASPED 15X FASTER THAN TEXT

The way complex concepts like climate change and sustainability of the environment are presented is crucial in convincing people of the urgency. Using the arts can drastically increase comprehension, as visuals can be processed in as little at 13 milliseconds.³

ARTS INSPIRE CHANGE

The right art amplifies the effect of pro-environmental messaging. Participants who view an underwater photograph with related text about plastic pollution in the ocean are more likely to change their behavior than participants who only viewed the corresponding text.⁴

INTO ACTIVISTS

Complex issues like climate change run the risk of disheartening people into inaction with their messaging instead of inspiring them to be part of the movement. Research shows that integrating imagery of energy alternatives and personal actions to mitigate climate damage inspire feelings of success and empowerment in viewers.⁵

Context and Resources

NEMA has put together an incredible list of resources to get you started:

NEMA's Green Museums Finding Aid

Specifically, check out:

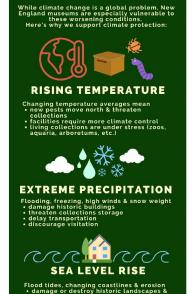
- Culture for Climate: How your institution can make a difference (recording available)
- Sustainable Museums
- Coalition of Museums for Climate Justice
- UN Climate Change 2030 Calculator and Climate **Neutral Now**





Impacts Museums





buildings
• incapacitate coastal community

infrastructure including public

transportation, roads & bridges
threaten facilities & collections

NEW ENGLAND MUSEUMS ARE LEADERS

Education, Preservation, Mitigation, Cooperation

Here's what they do:

EXHIBITS 8 PROGRAMS



- · Abbe Museum's exhibit wolankevutomon on climate change & pollution through maritime Indigenous artists' world views (ME 2019) · Florence Griswold Museum's Fragile Earth exhibit (CT 2019) on artists as ecological
- advocates · Green exhibit practices including: reusable modular components, local sources, non-toxic and sustainable materials, efficient lighting · Solutions-focused climate interpretation





- 15 New England museums are LEED certified · Newport Mansions (RI) installed geothermal
- temperature controls in The Breakers, saving 3.5K gallons of oil in just 1 month
- · Boston Children's Museum's playground is
- designed for surge flooding resilience Strawbery Banke (NH) is exploring new preservation & mitigation methods for
- flooding in historic buildings . ECHO, Leahy Center for Lake Champlain (VT) features solar panels, smart lighting & HVAC, renewable & local materials

COLLABORATIONS



Led by the New England Aquarium (MA), now partnering with 184 institutions in 38 states.

Founded by the Newport
Restoration Foundation (RI). now a national conference with international reach





17 of 39 participants are Green Ribbon museums in greater Boston.

12 of 69 cultural institutions pledging are New England museums & organizations.



Sources include: Green Building Information Gateway, Association for Children's Museums Climate Crisis & Resiliency Task Force, "Can Art Help Save the Planet?" NYT 3/12/19, Coalition of Museums for Climate Justice & all organizations mentioned above.





Environmental Template

- In what ways do you help?
- What more can you do?
- How climate change is already and will in the future impact the museum
- How can legislators help?
- What do you need from them?

YOUR ORGANIZATION & CLIMATE CHANGE

Environmental mission or value statement

Museums are Vulnerable to Climate Change

EXPLAIN THE IMPACTS AND COSTS TO YOUR SITE

- Increased insurance costs for at-risk sites.
- Increased operation and capital expenses for mitigation and prevention of new climate impacts including flooding, power outages, and extreme heat
- . Destruction of vulnerable historic sites due to storms and sea level rise
- . Pest migration endangers collections
- . Storm closures impact attendance and revenue

Mitigating Damage Across Our Operations

SCOPE 1, 2, 3, AND EDUCATING OUR VISITORS

- SCOPE I, 2, 3, AND EDUCATING OUR VISITORS
- Reducing greenhouse gases with solar panels and planting trees on campus.
 Minimizing waste by reourposing green exhibit elements and composting.
- . Encouraging visitors to take public transit through admissions discounts
- . Working with local vendors for stocking gift shop and cafe offerings.
- Highlighting sustainability efforts in monthly museum communications
- Recent exhibition on historic data from the collection illustrating local changes to weather and habitals.
- . Divesting from fossil fuel investments

Call to Action

Legislative Partners can help:

- . Expand mass transit
- Communicate climate solutions
 Support rebate programs for
- clean energy equipment
- Advocate for direct pay and grant funding for greening museums
- Build partnerships for creative thinking





Volunteer Hours in Historic Victory Garden









\$ Saved through Resilience Projects

Budget commitment to green initiatives

22% OPERATING / 12.5% STAFF

FURTHER MUSEUM INFORMATION HERE (ADDRESS, LINK T

Equity-Centered

Key Questions

- Common equity markers & community context
- Who are you including at what levels?
- Who makes decisions and whose voices are represented? Who's missing?
- What does your organization do that no one else is doing?
- What community needs are you addressing?

2019 PROFILE OF LOCAL ARTS AGENCIES

95% of local arts agencies use the arts to address community development issues (e.g., youth, economic, diversity)



95% ADDRESS COMMUNITY DEVELOPMENT ISSUES



THE PROFILE OF LOCAL ARTS AGENCIES tracks the budgets and programs of the nation's 4,500 local arts agencies and how they are transforming America's communities.

Learn more at www.AmericansForTheArts.org/LAAProfile

Context & Resources

- AFTA's <u>Social Impact of the Arts</u>
- Artists Thrive
- Massachusetts Health Equity Dashboard
- US Census (also state & local data)



Equity Template

Publication Date Contact information and/or website

YOUR ORGANIZATION

Mission and/or Equity Statement



Showcase Initiatives, with Impact Numbers where Available:

COMMUNITY AUTHORITY

Who are you including at what levels? Board? Advisory groups? Staffing? Community partnerships? Who makes decisions and whose voices are represented?





MINORITY-OWNED **BUSINESS PARTNERS**

What does your organization do that no one else is doing? What community needs are you addressing? How are you contributing to the life of your neighborhood?



STRATEGY & BUDGET COMMITMENTS

What are the markers of institutional commitment to your equity and inclusion goals? What is the timeline to reach them?





WHOM DO YOU SPEAK TO?

What languages do people in your community speak? Do your staff members speak those languages? What about exhibit labels and key information on your website? How accessible are you, physically and otherwise?

REFLECTING REALITY

What is the context in which your org exists?

Think about pairing your org's info with your community background and 'equity spotlight' information for context - why is what you are telling them important?

- · Common equity markers: access by public transit; accommodations for visitors with special needs; local cost of living vs. income range; pay ratio highest:lowest on your payroll.
- · community context (racial/ethnic makeup of neighborhood, age of housing stock, tree cover, % of students who qualify for free or reduced lunches, most common sources of employment in the area, public health indexes for violence, drug issues, covid vaccination rate, etc.)



Pick exhibit or visitor images that are respectful and not tokenizing.

CALL TO ACTION

What do you need from your audience to do this better?

- · Vote or sponsor this bill which...
- · Funding for that set of programs or earmarks
- · Visibility for these initiatives
- · Share these resources with your constituents

Design Tips

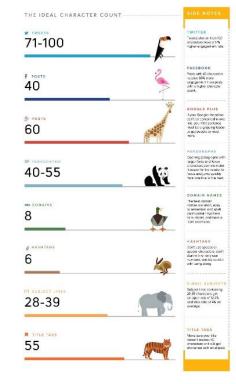


- Photos
- Infographics
- Pull quotes
- Bullet points
- Timelines
- Maps

Infographics from Buffer.com, American Library Association







AMON CARTER MUSEUM OF AMERICAN ART

2015

ECONOMIC IMPACT STATEMENT

The Amon Carter Museum of American Art . . .



Visitors to Illinois State Museum facilities and programs spend about \$36 million in Illinois communities each year.

(Illinois Office of Tourism estimate of visitor spending)

Illinois State Museum NATURAL HISTORY • ANTHROPOLOGY • HISTORY • ART SPRINGFIELD • CHICAGO • LOCKPORT • LEWISTOWN • WHITTINGTON WWW.museum.state.il.us

Inspiring people of all ages to discover and care about Illinois' natural and cultural resources and heritage.

Economic & Educational Impacts

In 2014, the Illinois State Museum:

- > employed 85 people in our communities,
- spent \$8.9 million on goods and services in our communities,
- served over 386,750 individuals on and off site and 1.5 million virtual visitors,
- served over 40,000 schoolchildren through school visits, and
- > served over 2,300 teachers.



- Illinois Artisans, Chicago in the James R. Thompson Center;
- Lockport Gallery in the Norton Building in Lockport;
- Dickson Mounds Museum in Lewistown; and
- Southern Illinois Art and Artisans Center at Rend Lake in Whittington.
- The Museum's Research and Collections Center, also in Springfield, houses laboratories and over 12.5 million objects documenting Illinois' natural and cultural heritage.

Admission to Illinois State Museum facilities is **free** (donations suggested). Most facilities are open 362 days each year.

Illinois State Museum-Springfield

502 South Spring Street • Springfield, Illinois 62706-5000 Monday-Saturday 8:30 a.m. – 5:00 p.m. • Sunday Noon – 5:00 p.m. 217-782-7386 • Parking available nearby • ADA accessible









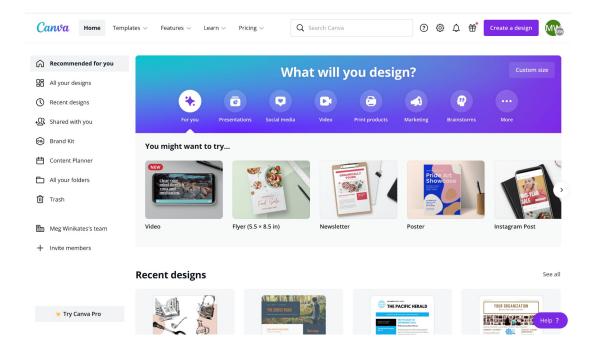
The Illinois State
Museum system is
accredited by the
American Alliance
of Museums.



Good Graphics Tools

- Canva
- Piktochart
- Picmonkey
- Venngage

Buffer's review list of 12 Infographic Makers



Now what? How to spread the word

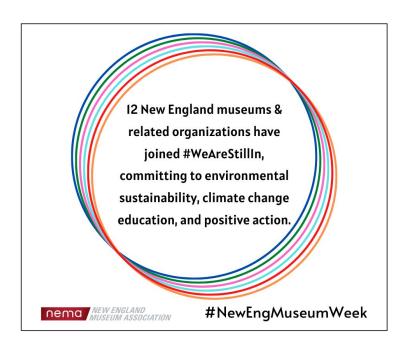
Elected Officials

- Email introduction
- Office visit leave-behind materials
- Follow up email
- Social media thank-yous
- Social media awareness campaigns



Media, Funders, and the General Public

- Member Communications
 - Newsletters, annual appeals
- Granting Orgs & Donors
- Social Media
 - Voter education
- Media/PR



Questions?